# Producing Great Events Good for Your Community & Good for You!

For
Montana Main Street Association
by
Missoula Downtown Association



#### Missoula Downtown Association

- Private, non-profit, membership-based organization
- Created in 1975 (33 years)
- Governed by volunteer Board of Directors elected by the membership
- 23 Board Members (working!)
- 450 members (30% outside CBD)

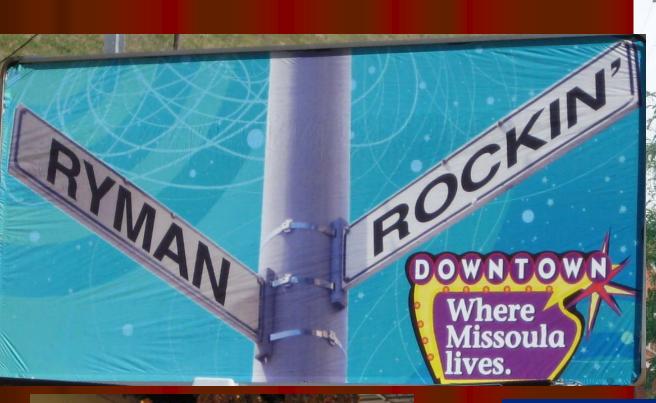


#### **MDA Mission**

"To promote, support and enhance the vitality of Downtown Missoula"

- Advocacy
- Marketing
- Membership
- Events
- Streetscapes
- Master Plan (first ever in 2008)











Missoula Downtown
gift card

#### Membership Events

- Networking Socials
- Three per Month
- Rotating to Member Businesses
- Opportunity to Showcase Businesses
- Attendance: 30-75 each month
- Paid by Member Host

#### MDA Membership Socials (30)

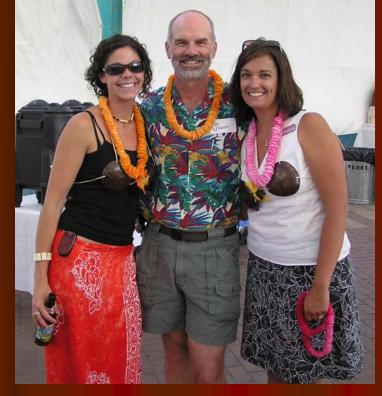
- Coffee Talk
  - 8-9 am
  - Third Wednesday of Month
  - Coffee & Pastries
  - Host pays \$50
- Downtown on Tap
  - 5-7 pm
  - Last Tuesday of Month
  - Appetizers, Beer & Wine
  - Host pays \$75

- Membership Luncheons
  - 11:30am-1 pm
  - Second Tuesday of Month
  - Hosted by Restaurants
  - \$10 for lunch (to host)
  - Presenter/Lecture
  - Education

#### Membership Specials

- MDA Barbecue
  - 300-400 attendance
  - \$10 adults, \$5 kids
  - All you can eat & drink
  - Live music, kids' activities, raffle
  - Food & beverage mostly donated by MDA members
    - Ribs on the River
    - Hawaiian Luau

- MDA Christmas Party
  - 600-800 attendance
  - Free
  - Beer, wine, appetizers
  - Partnership with Holiday Inn-Downtown
  - Most reputable event

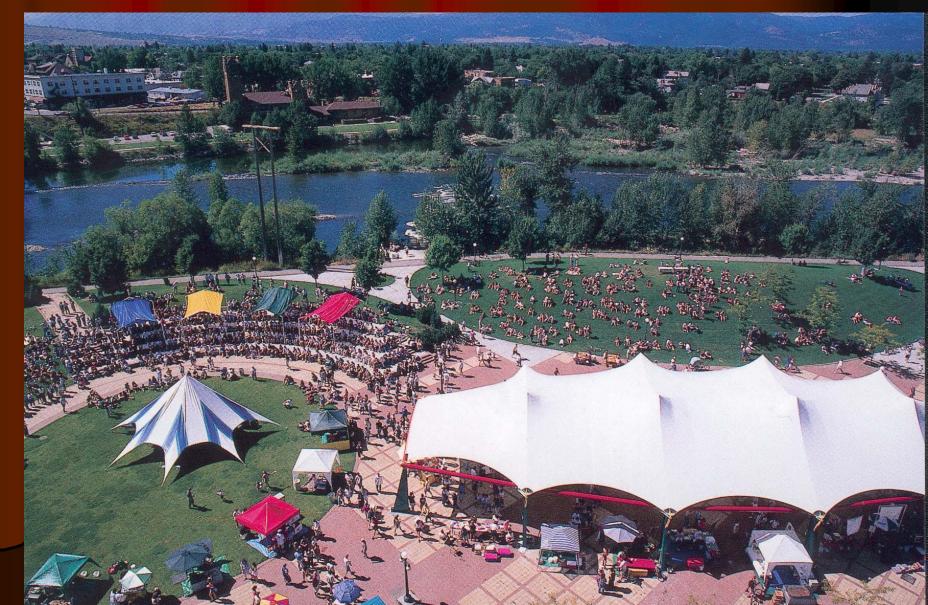






- Out to Lunch
  - Weekly Summer Series June-August
  - Wednesdays 11 am-2 pm for 13 weeks
  - Live Music (2 bands)
  - Food Vendors (25-30)
  - Children's Activities
  - Average Attendance: 3,000-4,000 each week
  - Admission Free
  - Started in 1986





- Downtown ToNight
  - Weekly Summer Series June-August
  - Thursdays 5:30-8:30 pm for 13 weeks
  - Live Music (1 band)
  - Food Vendors (12-15)
  - Beer Garden (use both vendor & MDA)
  - Sell Wristbands for \$1 (check ID)
  - Children's Activities (rotating each week)
  - Average Attendance: 2,000-3,000 each week
  - Admission Free
  - Started in 2000







- Garden City BrewFest
  - First Saturday in May (tied to UM schedule)
  - 50 Beers on Tap (focus: Montana breweries)
  - Live Music (3 bands) & Food Vendors (3)
  - Average Attendance: 6,000-7,000
  - Admission Free
  - \$5 for glass, 2 tokens; \$1 per token after that
  - Started in 1991; Gifted to MDA in 2003





- Garden City River Rod Run
  - Classic Car Show (totally unique audience)
  - Last Friday & Saturday in June
  - Show & Shine (average: 200 cars)
  - Parade (draws thousands to Higgins Avenue)
  - Live Music, Food Vendors, Beer Garden
  - Sponsor Displays (tables or vehicles)
  - Admission Free; \$35 Registration Fee
  - Average Attendance: 3,000-4,000
  - Started in 2001



Downtown Missoula



- River City Roots Festival
  - Missoula's Signature Celebration
  - Saturday & Sunday before UM Fall Semester
  - Music on Main (11 bands)
  - Juried Art Show (25 artists)
  - Children's Fun Festival (25-30 activities)
  - Four-Mile Run (300 runners)
  - Admission Free; Wristband & Mug \$6 (first beer free)
  - Average Attendance: 10,000 & growing
  - Started in 2006



- Macy's Parade of Lights
  - Christmas Event First Saturday in December
  - Santa's Arrival
  - Lighting of the Community Christmas Tree
  - Winter Parade & Bonfire
  - Focus on Shopping & Entertainment
  - Admission Free
  - Average Attendance: 3,000-4,000
  - Started in 2004; Holiday Stroll in 1994



#### Summary

- Out to Lunch
- Downtown ToNight
- Garden City BrewFest
- Garden City River Rod Run
- River City Roots Festival
- Macy's Parade of Lights
- TOTAL EVENTS DAYS

13 days

13 days

1 day

2 days

2 days

1 day

32 days

#### Caras Park

- Missoula's Community Living Room
- Outdoor Pavilion on the River
- Home to 75 Events Each Year (30 by MDA)
- Managed by the MDA; Owned by City
- Established in 1985
- Permanent Structure Erected in 1997
- 9,000 square feet; capacity 4,000 people
- Rental Rates: \$650 per day; \$550 for members



#### Other Annual Events in Caras Park

- Day of the Dead Parade
- Earth Day Celebration
- First Night Missoula
- GermanFest
- HempFest
- International Choral Festival
- KidsFest
- Missoula Symphony in the Park
- PedalFest / Tour de Fat
- PetFest
- Wild Fest / International Wildlife Film Festival
- Concerts (Sammy Hagar, Jewel, Chris Isaak, etc.)
- Weddings, Reunions, Business Socials



## Admission Free Revenue Generation

| Out to Lunch              | \$37,000  |
|---------------------------|-----------|
| Downtown ToNight          | \$49,000  |
| Garden City BrewFest      | \$35,000  |
| Garden City River Rod Run | \$15,000  |
| River City Roots Festival | \$80,000  |
| Macy's Parade of Lights   | \$2,500   |
| Caras Park Rental         | \$24,000  |
| TOTAL GROSS REVENUE       | \$242,500 |
| PERCENTAGE OF MDA BUDGET  | 59%       |

### **Event Expenses**

| Out to Lunch              | \$24,000  |
|---------------------------|-----------|
| Downtown ToNight          | \$26,000  |
| Garden City BrewFest      | \$20,000  |
| Garden City River Rod Run | \$6,500   |
| River City Roots Festival | \$60,000  |
| Macy's Parade of Lights   | \$2,500   |
| Caras Park Rental         | \$23,000  |
| TOTAL EXPENSES            | \$162,000 |
| PERCENTAGE OF MDA BUDGET  | 39%       |

#### MDA's Model for Success

- Business Sponsorships!
  - Marketing Opportunity for Them
  - Upfront Dollars for Us
  - Covers Cost of Entertainment & Marketing
  - Makes the Event Admission Free
  - Reduces Risk on the Sunshine Gamble
  - Builds Relationships & Community Support
  - Win-Win for Everyone! Including Consumers!!







#### M D A 'S Model for Success

- Vending Relationships!
  - Need Consistent & Professional Vendors!
  - Season-Long Commitments
  - Strict Standards and Good Enforcement
  - Small Upfront Fees (\$300 series; \$0 single)
  - Percentage of Gross (5%, 7%, 15%)
  - Builds Business & Revenue for Both Parties
  - Food Variety and Quality Top Priorities!



#### MDA's Model for Success

- Media Relationships!
  - Imperative for Marketing
  - Good Community Relations and Exposure for Them
  - Good Support, Marketing and Communications Opportunities for Us
  - Connects Media and Businesses
  - Builds Business, Relationships
     & Revenues for All



#### MDA's Model for Success

- Great Volunteers & Staff!
  - 1 Staff, 1 Board Member Leading Each Effort
  - 6-15 Committed Volunteers to Plan & Staff
  - Weekly meetings at 8am, 12pm or 4pm
  - People Willing to Buy & Sell Sponsorships
  - Benefits such as free wristbands or t-shirts, end-of-season celebration, opportunities to promote, network, build our community and develop new friendships
  - Recognition & THANK YOU a Must!



#### MDA's Model for Success

- Committed & Dedicated Board Members!
  - Attendance
  - Write articles
  - Participate in both a mission committee and an event committee
  - Staff events
  - Sell sponsorships and/or tickets
  - Attend public meetings on MDA's behalf
  - Build relationships with 20-30 members each year and serve as go-to board rep for those members



# Community Partnerships

- Missoula CVB & Cultural Council (Marketing)
- Grizzly Athletics (Griz Encounter at DTTN)
- Run Wild Missoula (Roots Run)
- SpectrUM (Children's Activities at OTL)
- Missoula Art Museum (variety)
- Zoo Town Surfers (Kayaking Fun)
- Sustainable Business Council (Greening)



# Municipal Relationships

- Health Department (food & beverage)
- Police Department (safety & security)
- Public Works Department (street closures)
- Fire Department (access & propane)
- Parks Department
- Parking Commission



# Vending the Alcohol

- Montana Department of Revenue allows certain types of organizations to apply for a special permit to sell beer & wine.
  - 501(c)6 chamber or business leagues are allowed 12 per year at \$10 per day
  - Must have liquor liability insurance
  - Require ALL to show ID; sell wristbands
  - Must have appropriate and trusted servers
  - Use Vendors outside those 12 days









#### Attention to Detail

- Garbage & Recycling
- Restrooms (clean, accessible and enough)
- Security (police, sheriff or private)
- Shade & Seating
- Accessibility
- Transportation & Parking
- Marketing
- Sound Reinforcement (management!)

# Getting Started

- Seek the City's Blessing
- Choose Date, Time & Venue
- Find 5-10 Dedicated & Motivated
   Volunteers to Plan and Staff (4-5 months)
- Develop Budget
- Develop Sponsorship Sales Sheet
- Develop Vendor Solicitation & Contract
- Find Volunteers



# Know When to Say When!

It's okay to give up an event.

- Factors might include:
  - low attendance
  - difficult to sell
  - tired flavor
  - more work than it's worth
  - not enough revenue

- MDA Examples:
  - Blues & Brews
  - Downtown University
  - Spring Fling
    - Salsa Night
    - Hoedown
  - Soul of Missoula

#### Out to Lunch - 2008 Revenue

Sponsorships

Vending Fees-Initial

Vending Fees-7%

Shuttle Service Sponsors

**Basket Pass** 

TOTAL

\$15,000

\$8,000

\$10,000

\$3,000

\$1,400

\$37,400



# Out to Lunch – 2008 Expenses

Entertainment

Sound Reinforcement

Contracted Staff (ORI)

Park & Ride Shuttle

Marketing

Miscellaneous

TOTAL

\$10,000

\$5,000

\$4,000

\$3,000

\$1,000

\$500

\$23,500

#### Roots Fest – 2008 Revenue

Sponsorships \$45,000
Bar, Wristbands, T-Shirts \$32,000
Art Show \$4,000
Food Court (15% gross) \$3,500
Run Registration \$5,000

TOTAL

\$89,500



# Roots Fest – 2008 Expenses

| Entertainment (includes stage, sound, lights) | \$30,000 |
|---|----------|
| Food, Beverage, Mugs (beer mostly)            | \$11,000 |
| Marketing                                     | \$10,000 |
| T-Shirts (250 volunteers!)                    | \$3,500  |
| Security                                      | \$2,500  |
| Street Closure (contracted service)           | \$2,000  |
| Porta-Potties (24 + 3 sinks)                  | \$2,000  |
| Children's Fun Festival                       | \$1,000  |
| Garbage & Recycling                           | \$1,000  |
| Permitting                                    | \$500    |
| Hospitality (bands, volunteers)               | \$500    |
| TOTAL   | \$64,000 |

### Summary

- Great events contribute to the economic well-being of our communities.
- They create opportunities to engage with our fellow community members.
- They create opportunities for commerce.
- They create revenues for our non-profit organizations, Downtown businesses, sponsors, vendors and musicians.
- They revitalize our Downtowns!!

# Planning Great Events

Questions from the Audience

# Producing Great Events - Good for Your Community and Good for You!

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# Montana Main Street Association

2008 Conference - September 29-30 - Butte, Montana